

March 26, 2021

Press Release

Company name:	Laox Co., LTD.
Representative:	Kensaku Iida, Representative of Board Director (Code number: 8202 TSE2)
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Notice of Organizational Changes, the Appointment of Executive Officers and Important Personnel Affairs

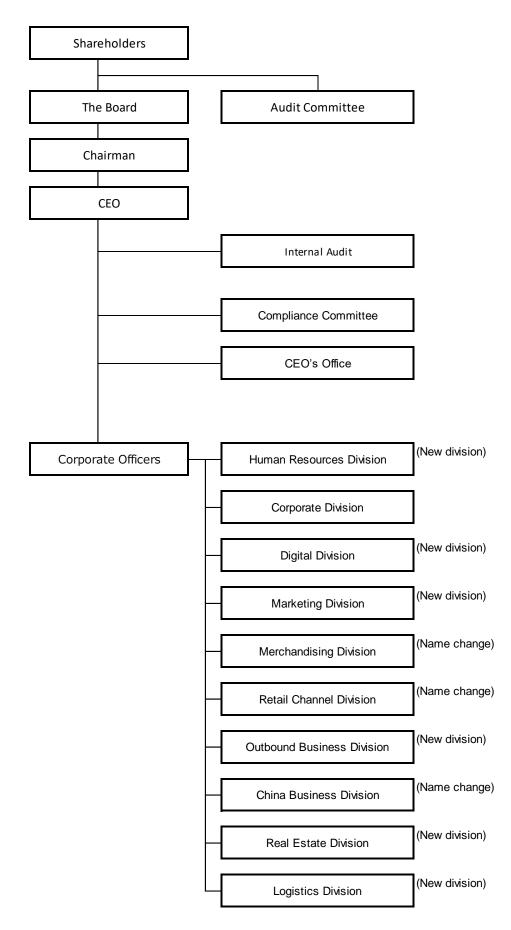
The Laox Group hereby announces that the Board of Directors of Laox Co., LTD. (the "Company") resolved at its meeting on March 26, 2021 to conduct organizational changes and the related appointment of Executive Officers on April 1, 2021. Details are as follows.

1. Organizational changes

As announced in the "Notice of Changes in Representative Directors (Additional Appointment)" released on March 26, 2021, the Company has decided to conduct organizational changes on April 1, 2021 for the purpose of further accelerating its management and determinedly promoting transformation under the new management setup.

Division name	Supervising operations	
Human Resources Division	Matters concerning personnel affairs at the Company and the Group companies	
Corporate Division	Matters concerning the control and administration of the Company and Group companies	
Digital Division	Matters concerning the IT and systems of the Company and Group companies	
Marketing Division	Matters concerning the marketing of the Company	
Merchandising Division	Matters concerning merchandise purchasing, merchandise development and inventory management of the Company	
Retail Channel Division	Matters concerning domestic store operations and domestic e-commerce	
Outbound Business Division	Matters concerning solution sales to domestic manufacturers and overseas transactions	
China Business Division	Matters concerning China business	
Real Estate Division	Matters concerning the operation and management of the Company's real estate business	
Logistics Division	Matters concerning domestic logistics, import, export and cross-border logistics of the Company and Group companies	

Organizational Chart (April 1, 2021)



2. Appointment of Executive Officers

As announced in the Notice of Appointment of Executive Officers released on December 25, 2020, the Company disclosed its Executive Officers and the operations they are in change of as of January 1, 2021. However, the Company has newly appointed Executive Officers as described below associated with the organizational changes on April 1. The Company will further strengthen its management setup and accelerate the improvement and growth of the business of the entire Group by adding two new Executive Officers to be responsible for major Laox Co., LTD. business divisions.

Executive Officers	Name	Area of authority	
President,Chief Executive Officer	Kensaku Iida	Representative of Board Director	
Executive Officer	Teruji Yano	Board Director Deputy Division Director of the Corporate Division	
Executive Officer	Tomoyuki Ase	Human Resources Division,CHRO	
Executive Officer	Luyong Fu	China Business Division, CCBO	
Executive Officer	Toshiya Tanaka	Outbound Business Division,COBO	
Executive Officer	Kazuhiro Nakatani	Real Estate Division,CREO (concurrently) Representative of Board Director of Laox Real Estate Co., LTD.*	
Executive Officer	Yukinari Hamano	Logistics Division,CLO (concurrently) Representative of Board Director of Laox Logistics Co., LTD.*	
Executive Officer	Hong Dong	Office Director of the CEO's Office	

3. Important personnel affairs

Personnel affairs after April 1 at the Company and important subsidiaries in the Group are as follows.

Name	New position	Current position
Kensaku Iida	President,Chief Executive Officer (concurrently) Digital Division,CDO (concurrently) Marketing Division,CMO (concurrently) Merchandising Division,CMO (concurrently) Representative of Board Director of Laox Digital Co., LTD.	Executive Director, Vice President
Teruji Yano	Board Director, Executive Officer Deputy Division Director of the Corporate Division	Board Director, Executive Officer Division Director of the Business Administration Division
Tomoyuki Ase	Executive Officer Human Resources Division,CHRO	* Joining the Company on April 1, 2021.
Luyong Fu	Executive Officer China Business Division,CCBO	Executive Officer Division Director of the Overseas Business Division
Toshiya Tanaka	Executive Officer Outbound Business Division,COBO	Executive Officer Division Director of the Business Strategy Division
Kazuhiro Nakatani	Executive Officer Real Estate Division,CREO (concurrently) Representative of Board Director of Laox Logistics Co., LTD.*	Executive Officer Representative of Board Director of Laox SCD Co., LTD.

Yukinari Hamano	Executive Officer Logistics Division,CLO (concurrently) Representative of Board Director of Laox Logistics Co., LTD.*	Department Director of the IT Management Department (concurrently) Representative of Board Director of Three Heart Corporation Co., LTD.
Hong Dong	Executive Officer Office Director of the CEO's Office	Executive Officer Assistant to the President
Jin Xuezhu Retail Channel Division,CRO		Division Director of the Domestic Retail Business Division

* Laox SCD Co., LTD. and Three Heart Corporation Co., LTD. changed their trade names to Laox Real Estate Co., LTD. and Laox Logistics Co., LTD. on April 1, 2021.